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(Securities Code 8806) June 4, 2021

To Shareholders with Voting Rights:

Toshiyuki Sonobe Representative Director President Chief Executive Officer 6-32, Nakanoshima 3-chome, Kitaku, Osaka DAIBIRU CORPORATION

NOTICE OF

THE 149TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We are pleased to notify you that the 149th Annual General Meeting of Shareholders of DAIBIRU CORPORATION (the "Company") will be held for the purposes as described below.

In order to prevent the spread of COVID-19, shareholders are requested to check their own condition of health and determine whether to attend the General Meeting of Shareholders.

You may exercise your voting rights in writing or via the Internet rather than attending the meeting in person. Please review the attached reference documents, follow the guide below and exercise your voting rights by no later than 5:00 p.m. on Wednesday, June 23, 2021 (Japan Standard Time).

I. Date and Time: Thursday, June 24, 2021 at 10:00 a.m. Japan time

II. Place: Heian-no-ma Hall, fourth Floor of ANA Crowne Plaza Osaka

3-1 Dojimahama 1-chome, Kita-ku, Osaka

III. Meeting Agenda:

Matters to be reported: 1. Report on business activities, consolidated financial results for fiscal year

2020 (from April 1, 2020 to March 31, 2021) and results of audits of the consolidated financial statements for fiscal year 2020 (from April 1, 2020 to March 31, 2021) by the accounting auditor and the Audit & Supervisory Board

2. Reports on the non-consolidated financial results for fiscal year 2020 (from April 1, 2020 to March 31, 2021)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus **Proposal 2:** Election of Six (6) Directors

Proposal 3: Election of One (1) Audit & Supervisory Board Member

Proposal 4: Election of One (1) Substitute Audit & Supervisory Board Member

Proposal 5: Payment of Bonuses to Directors

IV. Guide to Exercising Your Voting Rights:

- (1) If exercising your voting rights in writing:
 Please indicate your votes for or against the proposals on the enclosed voting rights exercise form and send it to us so that it arrives by 5:00 p.m. on Wednesday, June 23, 2021 (Japan Standard Time).
- (2) If exercising your voting rights via the Internet:
 Please review the "Guide on Exercising your Voting Rights via the Internet" in
 the Attachment (page 3) and exercise your voting rights by 5:00 p.m. on
 Wednesday, June 23, 2021 (Japan Standard Time).
- © When attending the meeting, please submit the enclosed voting rights exercise form at the reception desk.
- © Should the reference documents for the general meeting of shareholders, the report on business activities, consolidated financial results, non-consolidated financial results require revisions, the revised versions will be posted on the Company's website (https://www.daibiru.co.jp/).

<Requests to our shareholders>

- Shareholders are requested to take appropriate precautions when attending the meeting such as wearing surgical masks. In addition, the Company may decide to take some measures necessary to ensure shareholders' safety and prevent the spread of infection, at the venue of the General Meeting of Shareholders. In such a case, we ask for your understanding and support.
- At the venue, seats will be spaced widely to maintain social distancing. Therefore, we may be unable to provide enough seating for all attending shareholders. We humbly request your understanding of this matter.
- Directors of the Company and staff at the General Meeting of Shareholders will measure their body temperature and check their own condition of health before the meeting and wear surgical masks when attending.
- © To shorten the time that shareholders spend in the venue, we will make efforts to run the meeting smoothly. We ask for your understanding and support.
- © Changes may be made to the operation or the venue of the General Meeting of Shareholders depending on factors including the status of the epidemic before and on the day of the meeting, and announcements made by the government or other authorities. Such changes will be posted on the Company's website (https://www.daibiru.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

For fiscal 2020, our business performed steadily overall, both domestically and overseas, while there was some impact from COVID-19. Owing to this, combined with cost reductions, etc., we were able to secure profit attributable to owners of parent that exceeded previous expectations.

The Company's basic management policies are to continuously provide stable dividends to shareholders reflecting its business performance, business environment, and other conditions, while maintaining internal reserves necessary for sound financial strength and future business development. The company targets a payout ratio level (consolidated) of 30%-35%.

In light of the above, we plan to pay the year-end dividends as follows.

Matters concerning year-end dividends

1. Type of dividend property

Cash

2. Assignment of dividend property and total amount thereof

¥11.50 per share of common stock of the Company (increasing by ¥1.00 from the previous year) Total: ¥1,318,518,298

(Note) The annual dividends per share, including the interim dividends, will be \(\xi22\) per share (increasing by \(\xi\)1.00 from the previous year), and the payout ratio level (consolidated) will be 30.1%.

3. Effective date of distribution of surplus

June 25, 2021

Election of Six (6) Directors Proposal 2:

The terms of office of all six (6) Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly the election of six (6) Directors is proposed. The candidates for Directors are as follows:

Candidate number	Name	Current position in the Company	
1	Toshiyuki Sonobe	Representative Director, President Chief Executive Officer	Reappointment
2	Takashi Maruyama	Senior Managing Executive Officer	New appointment
3	Takehiko Ota	Director, Managing Executive Officer	Reappointment
4	Hideki Tainaka	Director, Managing Executive Officer	Reappointment
			Reappointment
5	Atsushi Oi	Director	Outside Director
			Independent Officer
-	1136	D .	Reappointment
6	Atsushi Miyanoya	Director	Outside Director
			Independent Officer

No.	Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
1	Representative Dire to contribute to the by leveraging his we	Mitsui O.S.K. Focania) Pte. Letion obe is current ctor and Presider mprovement of ealth of experience	Joined Japan Line, Ltd. (currently Mitsui O.S.K. Lines, Ltd.) General Manager of Tanker Division, Mitsui O.S.K. Lines, Ltd. Managing Director of Mitsui O.S.K. Bulk Shipping (Asia Oceania) Pte. Ltd. (currently MOL (Asia Oceania) Pte. Ltd.) (until March 2016) Executive Officer, responsible for South-East Asia, Mitsui O.S.K. Lines, Ltd. Executive Officer, Chief Executive Representative for Asia, the Middle East and Oceania Managing Executive Officer, Group Business Division, responsible for Kansai Area/Japan Logistics Business Promotion Director of the Company Resigned from Managing Executive Officer of Mitsui O.S.K. Lines, Ltd. Executive Vice President, Director General of Office Leasing & Development Division of the Company Representative Director, Executive Vice President, Director General of Office Leasing & Development Division Representative Director, President Chief Executive Officer (to present) Lines, Ltd. is the parent company of the Company. Bulk Shipping (Asia Oceania) Pte. Ltd. (currently MOL (Asia td.) is a subsidiary of Mitsui O.S.K. Lines, Ltd. Ly responsible for the management of the Company as at Chief Executive Officer, and has played an appropriate role the Company's corporate value over the medium to long term and broad insight regarding company management in Japan ate him for Director.	23,114

No.	Name (Date of birth)	(Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	
2	(Investor Relations), a	June 2011 June 2015 June 2017 April 2018 April 2020 March 2021 April 2021 Mitsui O.S.K. Line and possesses thoround is expected to	Joined Mitsui O.S.K. Lines, Ltd. General Manager, Finance Division of Mitsui O.S.K. Lines, Ltd. Executive Officer, commissioned as General Manager, Finance Division Managing Executive Officer Director, Managing Executive Officer Director, Senior Managing Executive Officer Representative Director, Senior Managing Executive Officer Resigned from Representative Director, Senior Managing Executive Officer of Mitsui O.S.K. Lines, Ltd. Senior Managing Executive Officer, responsible for Corporate Planning Department, supervisor for Overseas Business Department, Real Estate Development Office, Osaka Office Leasing Department, and Tokyo Office Leasing Department the Company (to present) ines, Ltd. is the parent company of the Company.	0	
	of the Company's corporate value over the medium to long term by leveraging his wealth of experience and a high level of insight. We therefore newly nominate him for Director.				

No.	Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	
3	Takehiko Ota (April 5, 1960) [Reappointment]		Joined Mitsui O.S.K. Lines, Ltd. Manager of IR (Investor Relations) Office Full-time Corporate Auditor Resigned from Full-time Corporate Auditor of Mitsui O.S.K. Lines, Ltd. Executive Officer, Deputy Director General of Administration Division (responsible for Corporate Planning & Strategic Business Office), and commissioned as Manager of Corporate Communications Office of the Company Managing Executive Officer, responsible for Corporate Planning Department, Overseas Business Department, and IR (Investor Relations) Director, Managing Executive Officer, responsible for Corporate Planning Department, Overseas Business Department, and IR (Investor Relations) Director, Managing Executive Officer, responsible for Overseas Business Department, Real Estate Development Office, and Business Planning Department, secondarily responsible for Corporate Planning Department (to present) ines, Ltd. is the parent company of the Company.	7,508	
	Mr. Takehiko Ota has played an appropriate role to contribute to the improvement of the Company's corporate value over the medium to long term by leveraging his wealth of experience				
	and a high level of insight in the Administration Department and the Overseas Business				
	Department. We the	refore renominat	te him for Director.		

No.	Name (Date of birth)		eer summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
4	Department and built He has played an ap- value over the media	June 2016 M April 2018 Ex Co co Te April 2020 M Co Sp Bu June 2020 Di Co Sp Bu ion] a has been involveding management at the propriate role to contain to long term by leading the second of the s	eneral Manager of Construction & Technical anagement Department Recutive Officer, Assistant to the Officer responsible for construction & Technical Management Department, and ammissioned as General Manager of Construction & Echnical Management Department anaging Executive Officer, responsible for construction & Technical Management Department and secial Projects (reconstruction of Midosuji Daibiru ailding and Yaesu Daibiru Building) arector, Managing Executive Officer, responsible for construction & Technical Management Department and secial Projects (reconstruction of Midosuji Daibiru ailding and Yaesu Daibiru Building) (to present) d with the Construction & Technical Management he Company and the Group Companies for many years. Eribute to the improvement of the Company's corporate everaging his wealth of experience and a high level of We therefore renominate him for Director.	13,741

No.	Name (Date of birth)	C	Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held
5	management in Japa	August 2001 July 2002 August 2005 September 2007 October 2007 April 2008 April 2010 April 2014 April 2015 June 2015 June 2018 Significant concur President of Japan tion and overview of deep insight through and overseas. We sected to monitor the	Institute of Design Promotion of expected role] ugh his career in government administration and company the therefore renominate him for Outside Director. Based on the business execution of Directors at the Board of	0

No.	Name (Date of birth)	(Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	
6	Atsushi Miyanoya (April 3, 1959) [Reappointment] [Outside Director] [Independent Officer]	April 1982 May 2010 March 2013 May 2014 March 2017 May 2018 June 2018 June 2019 June 2020 Significant concu	Joined Bank of Japan Director-General of Financial System and Bank Examination Department Manager of Nagoya Branch Executive Director and Manager of Osaka Branch Executive Director, responsible for Financial System and Bank Examination Department, Currency Issue Department, and Public Relations Department Resigned from Executive Director Chairman of NTT DATA Institute of Management Consulting, Inc. (to present) Outside Director of the Company (to present) Outside Director of The Bank of Iwate, Ltd. (to present)	Company held	
			Γ DATA Institute of Management Consulting, Inc.		
		Outside Director	of The Bank of Iwate, Ltd.		
	[Reason for nominat	ion and overview	of expected role]		
	Mr. Atsushi Miyanoya has a deep insight on economy and finance through his duties at a central				
	bank. We therefore renominate him for Outside Director. Based on his insight, he is expected to				
	monitor the business execution of Directors at the Board of Directors and Governance Advisory				
	Committee.				

(Notes)

- 1. Mr. Takashi Maruyama is a newly appointed candidate for Director.
- 2. There are no special interests between each candidate for Director and the Company.
- 3. The Company has entered into a directors and officers liability insurance policy under Article 430-3, Paragraph 1 of the Companies Act with an insurance company to insure Directors, and plans to renew the insurance policy. The insurance policy will cover damages and contentious expenses paid by the insured in the event that a claim for damages is made against the insured due to the performance (including non-performance) of their duties. Subject to each candidate's appointment as a Director, each candidate will be included as the insured under the insurance policy.
- 4. Mr. Atsushi Oi and Mr. Atsushi Miyanoya are candidates for Outside Directors.
- 5. Mr. Atsushi Oi's term of office as Outside Director will be three years at the conclusion of this General Meeting of Shareholders.
 - Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Mr. Atsushi Oi to limit his liability for damages under Article 423, Paragraph 1 of the said Act. Subject to his reelection, the Company intends to continue the above liability limitation agreement with him.
 - The Company has registered him as an Independent Officer as prescribed by the rules of Tokyo Stock Exchange, Inc. and has submitted a notification of the appointment to the same Exchange. Subject to his reelection, the Company intends to continue to register him as an Independent Officer.
- 6. Mr. Atsushi Miyanoya's term of office as Outside Director will be two years at the conclusion of this General Meeting of Shareholders.
 - Pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company has entered into an agreement with Mr. Atsushi Miyanoya to limit his liability for damages under Article 423, Paragraph 1 of the said Act. Subject to his reelection, the Company intends to continue the above liability limitation agreement with him.
 - The Company has registered him as an Independent Officer as prescribed by the rules of Tokyo Stock Exchange, Inc. and has submitted a notification of the appointment to the same Exchange. Subject to his reelection, the Company intends to continue to register him as an Independent Officer.

Proposal 3: Election of One (1) Audit & Supervisory Board Member

Audit & Supervisory Board Member, Hiroshi Tanaka will resign at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of one (1) Audit and Supervisory Board Member is proposed.

The candidate for Audit & Supervisory Board Member is as follows. The Audit and Supervisory Board has previously given its approval to this proposal.

Name (Date of birth)		Career summary, positions, responsibilities and significant concurrent positions	Number of shares of the Company held		
in auditing duties of the O Member. For the above-m	as a wealth of expe Company. We the tentioned reason, v	er of Kikkawa Law Offices erience and insight as an attorney-at-law, which he will apply refore newly nominate him for Audit & Supervisory Board we believe that he will be able to execute the duties of Outside	0		
Audit & Supervisory Board Member appropriately.					

(Notes)

- 1. Mr. Tomoyuki Nishide is a newly appointed candidate for Audit & Supervisory Board Member.
- 2. There are no special interests between Mr. Tomoyuki Nishide and the Company.
- 3. The Company has entered into a directors and officers liability insurance policy under Article 430-3, Paragraph 1 of the Companies Act with an insurance company to insure Audit & Supervisory Board Members, and plans to renew the insurance policy. The insurance policy will cover damages and contentious expenses paid by the insured in the event that a claim for damages is made against the insured due to the performance (including non-performance) of their duties. Subject to his appointment as an Audit & Supervisory Board Member, he will be included as the insured under the insurance policy.
- 4. Mr. Tomoyuki Nishide is a candidate for Outside Audit & Supervisory Board Member.
- 5. Subject to his election, pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company intends to enter into an agreement with Mr. Tomoyuki Nishide to limit his liability for damages under Article 423, Paragraph 1 of the said Act.
 - The Company intends to register him as an Independent Officer as prescribed by the rules of Tokyo Stock Exchange, Inc. and to submit a notification of the appointment to the same Exchange.

Proposal 4: Election of One (1) Substitute Audit & Supervisory Board Member

The Company proposes to elect one (1) Substitute Audit and Supervisory Board Member pursuant to the provision of Article 329, Paragraph 3 of the Companies Act, in preparation of a shortage in the number of Audit & Supervisory Board Members stipulated in the laws and regulations.

The candidate for Substitute Audit & Supervisory Board Member is as follows. The Audit and Supervisory Board has previously given its approval to this proposal.

Name (Date of birth)		Career summary and significant concurrent positions	Number of shares of the Company held		
Hiroshi Morimoto (July 13, 1960) [Reason for nomination]	Outside Audit & S Ltd.	Registered as an attorney-at-law Joined Kitahama Law Office (currently Kitahama Partners) Partner of Kitahama Law Office Outside Audit & Supervisory Board Member of Japan Cash Machine Co., Ltd. (to present) Outside Audit & Supervisory Board Member of Senshukai Co. Ltd. (to present) Representative Partner of Kitahama Partners CEO of Kitahama Group Outside Audit & Supervisory Board Member of the Company Resigned from Outside Audit & Supervisory Board Member of the Company Representative Partner CEO of Kitahama Partners (to present) Trent position Trent position Trent CEO of Kitahama Partners Supervisory Board Member of Japan Cash Machine Co., Dry Board Member of Senshukai Co. Ltd.	0		
Mr. Hiroshi Morimoto has a wealth of experience and insight as an attorney-at-law, which he will apply					
in auditing duties of the Company, and we therefore nominate him for Substitute Audit & Supervisory					
Board Member. For the above-mentioned reason, we believe that he will be able to execute the duties of					
Outside Audit & Supervisory Board Member appropriately.					

(Notes)

- 1. There are no special interests between Mr. Hiroshi Morimoto and the Company.
- Mr. Hiroshi Morimoto is nominated as a candidate for Substitute Audit and Supervisory Board Member.
- 3. The Company has entered into a directors and officers liability insurance policy under Article 430-3, Paragraph 1 of the Companies Act with an insurance company to insure Audit & Supervisory Board Members, and plans to renew the insurance policy. The insurance policy will cover damages and contentious expenses paid by the insured in the event that a claim for damages is made against the insured due to the performance (including non-performance) of their duties. Subject to his assumption of office as an Audit & Supervisory Board Member, he will be included as the insured under the insurance policy.
- 4. Subject to his assumption of office as Outside Audit & Supervisory Board Member, pursuant to the provisions of Article 427, Paragraph 1 of the Companies Act, the Company intends to enter into an agreement with him to limit his liability for damages under Article 423, Paragraph 1 of the said act.
- 5. Subject to his assumption of office as Outside Audit & Supervisory Board Member, the Company intends to register him as an Independent Officer as prescribed by the rules of Tokyo Stock Exchange, Inc. and submit a notification of the appointment to the same Exchange.

Reference

Criteria for the Independence of Outside Directors and Outside Audit & Supervisory Board Members

In the Company, outside directors and outside Audit & Supervisory Board Members with independence refer to those who do not fall under any of the following:

- 1. A person who is, or used to be an executor of business at the Company, or a group company of the Company (consolidated subsidiaries)
- 2. A person who is a principal shareholder of the Company (a shareholder with 10% or higher shareholding of voting rights at the end of the immediately preceding fiscal year). For cases where such principal shareholder is a corporate entity such as a company, a person who is, or used to be an executor of business at such corporation in the past three years.
- 3. A person who is a principal business partner of the Company or a group company, or a person with whom the Company or a group company is a principal business partner. For cases where such person is a corporation such as a company, a person who is, or used to be an executor of business at such corporation in the past three years. A principal business partner refers to a person who engages in transactions with the Company or a group company in which the annual amount of such transactions accounts for 2% or more of the consolidated total revenue in the immediately preceding fiscal year at either party.
- 4. A person who is a principal lender to the Company or to a group company. For cases where such person is a corporation such as a company, a person who is, or used to be an executor of business at such corporation in the past three years. A principal lender refers to a person from whom the Company or a group company has borrowings, whose latest balance accounts for 2% or more of the consolidated total assets of the Company.
- 5. A person who is an independent auditor of the Company or a group company, or an employee, etc. of the independent auditor, or a person who engaged in the audit work for the Company or a group company as an employee, etc. of the independent auditor in the past three years.
- 6. A person who is an attorney, judicial scrivener, certified public accountant, certified public tax accountant or other consultant, etc. who has received money or other property in excess of ¥10 million per year on average for the past three years from the Company or a group company, other than executive compensation. For cases where such person is an organization such as a corporation and association, a person who belongs to such organization.
- 7. A person who has received donations in excess of ¥10 million per year on average for the past three years from the Company or a group company. For cases where such person is an organization such as a corporation and association, a person who belongs to such organization.
- 8. A person who is an executor of business at a company where a director from the Company or a group company has been seconded, or at the parent company or a significant subsidiary of such company.
- 9. A person who has served for eight years since the first appointment as an independent outside officer of the Company.
- 10. Spouse or relative within the second degree of kinship of the person who falls under any of the above 1. to 8.

Proposal 5: Payment of Bonuses to Directors

Taking into consideration the business performance, etc. for the year under review, the Company has decided to pay Directors' bonuses of a total of \(\frac{4}{67}, 500,000 \) to the five (5) Directors (excluding two (2) Outside Directors) in office as of the end of the year under review.

Total amount of Directors' bonuses is a necessary and appropriate component to determine the amount of respective Directors' bonuses in accordance with the decision policy on details of respective Directors' compensation. The amount is calculated by the Chairman of the Board using the calculation formula created and determined through discussions at Governance Advisory Committee. The objectiveness and transparency of procedure for determining the compensation are ensured, and therefore the amount is appropriate.

Moreover, the decision on the amount to be paid to each Director will be entrusted to the Board of Directors.